



Enterprise Value: Why You Add and Subtract Certain Items (Version 2.0)

How to Tax-Effect Your Way to Success



The Enterprise Value Calculation

*Yes, this is an update of an earlier tutorial
in this channel...*

*...the previous version didn't do a great
job laying out the rules, and accounting
changes since that time mean that some
updates are required.*

The Enterprise Value Calculation

Most common question we get:

*“I understand the **mechanics** of the Enterprise Value calculation, but not the ‘**why**’ behind it. Can you explain **why** you add and subtract certain items to calculate it?”*

The Short Answer

- **Enterprise Value:** Represents the company's **core business operations** (Net Operating Assets) to **all investors** in the company
- **Equity Value:** Represents **everything** the company has (Net Assets) but only to **common shareholders** in the company
- **Start With:** Equity Value, or Share Price * Shares Outstanding
- **And:** Add L&E line items on the Balance Sheet when they represent *additional investor groups* in the company
- **And:** Subtract Assets on the Balance Sheet when they represent *non-core or non-operating Assets*



The Short Answer

- **Typical Subtractions:** Cash, Financial Investments, Equity Investments (AKA Associate Companies or Joint Ventures), Net Assets Held for Disposal, and Net Operating Losses
- **Commonality:** All *non-core* (not required for the business)
- **Typical Additions:** Debt, Preferred Stock, Noncontrolling Interests, Unfunded Pensions, and *sometimes* Leases
- **Commonality:** All represent *additional* investor groups
- **Basic Categories:** Always, Never, “Yes, but something more complicated is required,” and “Maybe”



Plan for This Tutorial

- **“Always” Items:** These will be fairly simple; Cash, Debt, Preferred Stock, etc.
- **“Never” Items:** Working Capital, industry-specific items like “Content Assets” for Netflix, Vivendi, etc.
- **“Complicated” Items:** Net Operating Losses and Unfunded Pensions
- **“Maybe” Items:** Lease Liabilities (all types), Restructuring/Legal Liabilities, and Deferred Tax Liabilities



“Always” Items: The Approach

- **First:** Go to the company’s Balance Sheet and get all the numbers from there for Cash, Debt, Preferred Stock, etc.
- **And:** If you have extra time, search for “Fair Value” or “Fair Market Value” in the filings to get the current market value of items like Debt and Preferred Stock
- **But:** In most cases, this will represent a ~5-10% difference, so it’s not a huge deal if you can’t find the market values



“Never” Items: The Approach

- **Category 1:** Working Capital line items (AR, AP, Inventory, DR, DC, etc.) – these are all operational in nature
- **Category 2:** Long-term assets like Net PP&E, Goodwill, and Other Intangible Assets – all operational
- **Category 3:** “Accruals” of items like income taxes, interest, etc. – these are operational or represent simple timing differences
- **Category 4:** Lease Assets (any type) – the *Assets* are operational; question is what to do with the *Liabilities*
- **Category 5:** “Industry-specific items” like Content Assets



“Complicated” Items: Examples

- **Net Operating Losses:** Yes, subtract these if they’re shown within the Deferred Tax Asset, but...
- **Adjustments:** May reduce these proportionally by the Valuation Allowance; also, if the NOL number is **not** within the DTA (i.e., off-Balance Sheet), multiply by the Tax Rate
- **Unfunded Pensions:** If Pension Liabilities > Pension Assets for a *defined-benefit plan* with set payouts in the future, these effectively represent another “investor group” (the employees)
- **So:** Add the Unfunded amount... but you may have to adjust it first, depending on the country’s tax laws



“Complicated” Items: Examples

- **Unfunded Pensions:** If pensions into the plan are *tax-deductible* in the company’s country, multiply it by $(1 - \text{Tax Rate})$
- **Tax-Deductible:** $\text{MAX}(0, \text{Pension Liabilities} - \text{Pension Assets}) * (1 - \text{Tax Rate})$
- **Non-Tax-Deductible:** $\text{MAX}(0, \text{Pension Liabilities} - \text{Pension Assets})$
- **Also:** In metrics like EBITDA, deduct *only* the service cost associated with the pension, not the financing/other costs



“Maybe” Items: Leases

- **Finance Leases (Capital Leases):** You *normally* add these because under both major accounting systems, the Lease Expense is split into Interest and Depreciation
- **So:** Metrics that pair with TEV, like EBITDA, completely exclude the Lease Expense already (need a small adjustment for EBIT)
- **Operating Leases:** Easier to add these under IFRS and *not* add them under U.S. GAAP
- **U.S. GAAP:** Simple rental expense that's already deducted in EBIT, EBITDA, etc., so you'd have to add it back if you wanted to add the Operating Lease Liability in TEV



“Maybe” Items: Restructuring Liabilities

- **Restructuring/Legal Liabilities:** We usually say, “No” because these do not represent a separate investor group
- **Counter-Argument:** “But these liabilities may result in a large cash outflow in the future!”
- **Response:** OK, but that same logic could apply to almost any liability... what's different this time?
- **Also:** Even if there is a large cash outflow, it often shows up only on the CFS, so how will you deduct or add it back in Income Statement-based metrics like EBITDA?



“Maybe” Items: Deferred Tax Liabilities

- **DTLs:** “These represent another future cash outflow, and it might be large! Therefore, it should increase the company’s Enterprise Value!”
- **But:** Again, you could apply this logic to standard operational liabilities as well, and they don’t count
- **And:** The timing of cash payments for deferred taxes is uncertain, and the company won’t necessarily raise capital to make these payments
- **And:** These are not interest-bearing liabilities



Recap and Summary

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